BEAIRD HARRIS & CO. P.C. 12221 MERIT DR STE 750 DALLAS, TX 75251-3201 (972) 503-1040



November 14, 2019

SPAY NEUTER NETWORK PO BOX 515 KAUFMAN, TX 75142

Dear Client:

Enclosed for your review:

Form 990

2018 Return of Organization Exempt from Income Tax

Each tax return or form listed above should be filed in accordance with the enclosed filing instructions.

Please be sure to call us if you have any questions.

Sincerely,

Carla Medrano, CPA

2018

FEDERAL FILING INSTRUCTIONS

SPAY NEUTER NETWORK

20-0276988

ELECTRONICALLY FILED:

FORM 990 - 2018 RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX

THE ABOVE TAX RETURN WILL BE ELECTRONICALLY FILED WITH THE INTERNAL REVENUE SERVICE UPON RECEIPT OF A SIGNED FORM 8879-E0 - IRS E-FILE SIGNATURE AUTHORIZATION.

PAYMENT:

NO PAYMENT IS REQUIRED.

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047 2018

Depa Inter	artment nal Rev	of the Treasury venue Service		►	Do no Go to w	t enter so ww.irs.go	ocial secu ov/Form9	rity numbe 90 for ins	ers on this form tructions a	m as it nd th	may be main the main term in ter	de public. formatio	n.		Up I	nspection	
A	For t	he 2018 calend	dar y			-					and endin				,		
		if applicable:	С		, <u> </u>							-	D Employ	er ident	ificatio	n number	
	A	ddress change	SP	AY NEUT	'ER NE'	TWORK							20-	0276	988		
	N			BOX 51			-						E Telepho				
			KAI	UFMAN,	TX 75	142							(97	2) 4	72-	3500	
		nal return/terminated											() /	2) 1	12 .	5500	
	_	mended return											G Gross r	eceints	Ś	8,019,	925
		pplication pending	F r	Name and add	ress of prin	cinal office	er. DOM					H(a) Is this	a group retur				X No
			C 71	ME AS C			BON	NIE H.	ГГГ			.,	l subordinates " attach a list			103	No
.	Тах	-exempt status:		501(c)(3)	501(c)) ⊲ (ir	isert no.)	4947(a)((1) or	527	lf "No,	" attach a list	. (see in	structio	ns)	
<u>-</u>				SPAYNEU) (1	13611 110.)	4J47(d)(1) 01	JLT		avagation p	umber 🕨			
<u>к</u>	-			Corporation	Trust	1 1	ociation	Other ►			ear of formati		exemption n			micile: TX	
Pa		Summary		Jorporation	Trust	ASSO	ociation	Other		LIE	ear or iornau	on: 200	5	State of	iegai uc	miche: IA	-
га	1	Briefly describ	y he th	<u>e organiza</u>	ation's m	ission o	r most «	significar	t activities.	CDD		FD NET		(SN	N) 1	MISSIO	N TS
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naı			<u></u>	0011101	<u> </u>	10_01			<u>, , , , , , , , , , , , , , , , , , , </u>	<u></u>	<u>, , , , , , , , , , , , , , , , , , , </u>	01111	<u>. </u>				
Governance	2	Check this bo	x ►	if the	organiza	ation dis	continu	ed its op	erations or	dispo	sed of mo	ore than 2	25% of its	net as	sets.	· ·	
g	3	Number of vo	oting											3			8
s &	4	Number of inc	depe	ndent votir	ng memt	pers of t	the gove	erning bo	dy (Part VI,	, line	1b)			4			8
Activities &	5	Total number					2		•					5			0
tivi	6	Total number												6			50
Ac		Total unrelate												7a			0.
	b	Net unrelated	i bus	iness taxa	ble incon	ne from	Form 9	90-1, lin	e 38			-		7b			0.
	•	Contributions	ام م	avanta (Di									Prior Year		(Current Ye	
ər	8	Contributions										-	<u>3,079,6</u>			5,276	
ent	9 10	Program serv Investment in				÷.						_	1,418,8			2,072	
Revenue	10 11	Other revenue		•									116,3	L63.			<u>,698.</u> ,806.
_	12	Total revenue											3,1 4,617,9			7,494	
	13	Grants and si			-								±,01/,.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		/,4/4	, 554.
	14	Benefits paid							-								
	15	Salaries, othe			•								1,185,4	137		1,320	778
es	16 -	Professional f		-		-	-						1,105,5	134.		1, 520	, 110.
ens	104			Ũ	•			,									
Expenses	b	Total fundrais	-	•	-			-			5,359.						
-	17	Other expense							-				1,638,3			2,717	
	18	Total expense			-								2,823,7			4,038	
	19	Revenue less	с ехр	enses. Sul	otract line	e 18 fro	m line 1	2				. 1	1,794,1	L73.		3,456	
Net Assets or Fund Balances	-	-	~ ·										ng of Currer			End of Ye	
sset: Jalar	20	Total assets (5,049,4			8,343	
et As nd E	21	Total liabilities										-	66,6				,390.
		Net assets or			. Subtrac	ct line 2	1 from I	ine 20				. 4	4,982,7	749.		8,209	,389.
	rt II	Signatur															
Unde	er pena plete. D	Ities of perjury, I de Declaration of prepar	eclare arer (o	that I have exa ther than office	amined this er) is based	return, ind on all info	cluding according according to the contract of	companying f which prep	schedules and arer has any kr	statem	ents, and to t	the best of n	ny knowledge	and bel	ief, it is	true, correct	, and
		 							-		5						
C :.		Signatur	re of c	officer								Da	ate				
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				name and title								DIKE	CIUK				
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D-	a	CARLA			CPA		-	IEDRAN	O, CPA		11/14/	19	self-employ			010709	
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Max	/ tha	IRS discuss thi	is ro	DALLA					instructions	<u>\</u>			Phone no.			503-104 Yes	
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BAA For Paperwork Reduction Act Notice, see the separate instructions.

	n 990 (2018)	SPAY NEUTER				20-0	276988	Page 2
Par			m Service Accomp					v
1		ibe the organization	ains a response or note	e to any line in this Pa	art III			Χ
1	SEE SCHE	-						
	<u></u>							
2	Did the organ	ization undertake any	significant program serv	ices during the year wh	ich were not listed on th	e prior		
	Form 990 or						Yes	s X No
~		ribe these new service		ant changes in how it		n namiana)		- X N-
3		ribe these changes or	ucting, or make signific n Schedule O.	ant changes in now it	conducts, any program		··· Ye	s <u>X</u> No
4	Section 501((c)(3) and 501(c)(4)	ram service accomplish organizations are requin ogram service reported.	ments for each of its red to report the amo	three largest program unt of grants and alloc	services, as ations to othe	measured by ers, the total	y expenses. expenses,
4 a	(Code:		\$3,679,026.	including grants of	\$) (Revenue	\$	72,318.)
	<u>SEE SCHE</u>	DULE_O						
4 b	(Code:) (Expenses	\$	including grants of	\$) (Revenue	\$)
4.0	: (Code:) (Expenses	Ś	including grants of	Ś) (Revenue	Ś)
40	. (00000.) (Expenses	¥	including grants of	¥		Ŷ)
						 _		
4 d	Other progra (Expenses)	m services (Describe \$	e in Schedule O.) including grant	s of S) (Revenue	Ś)
4 ค		m service expenses				Y)
			5,015				- Fa	rm 000 (2018)

Form 990 (2018) SPAY NEUTER NETWORK

Pa	rt IV	Checklist of Required Schedules			
1	Is the	e organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete		Yes	No
	Sche	edule A	1	Х	
		e organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	2	Х	
3	for p	ne organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates ublic office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Secti in eff	ion 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election fect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	ls the asse	e organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, ssments, or similar amounts as defined in Revenue Procedure 98-19? <i>If 'Yes,' complete Schedule C, Part III</i>	5		Х
6	to pro	ne organization maintain any donor advised funds or any similar funds or accounts for which donors have the right ovide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D,	6		Х
7	Did th envir	ne organization receive or hold a conservation easement, including easements to preserve open space, the onment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did t <i>com</i> p	he organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' Dete Schedule D, Part III.	8		Х
9	for ar	ne organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian mounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation ces? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did th perm	ne organization, directly or through a related organization, hold assets in temporarily restricted endowments, nanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10	Х	
11	lf the or X	organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VII, IX, as applicable.			
i	a Did th <i>D, Pa</i>	ne organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule</i> art VI.	11 a	Х	
I	b Did th asse	ne organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total ts reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 b		Х
(c Did th asse	ne organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total ts reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
(d Did th in Pa	ne organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported art X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
		he organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Х
	the o	ne organization's separate or consolidated financial statements for the tax year include a footnote that addresses organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
	Sche	ne organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Edule D, Parts XI and XII	12a	Х	
I	b Was if the	the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the	e organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14	a Did t	he organization maintain an office, employees, or agents outside of the United States?	14a		Х
I	husin	ne organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, less, investment, and program service activities outside the United States, or aggregate foreign investments valued 00,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		Х
15	Did t foreig	he organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any gn organization? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
16	Did th or fo	ne organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to r foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
17	Did tł colur	ne organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, nn (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		Х
18	Did th lines	ne organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
19	Did th <i>com</i> p	ne organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' Dete Schedule G, Part III	19		Х
20a	a Did t	he organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		Х
ł) If 'Ye	es' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did t dome	he organization report more than \$5,000 of grants or other assistance to any domestic organization or estic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х

Form 990 (2018) SPAY NEUTER NETWORK Dar

Pai	rt IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i> .	23		Х
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
ł	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
(c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
ł	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes,' complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i>	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
á	a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		Х
ł	b A family member of a current or former officer, director, trustee, or key employee? <i>If 'Yes,' complete Schedule L, Part IV</i>	28b		Х
(c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.	34		Х
35 a	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
ł	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			

Check if Schedule O contains a response or note to any line in this Part V									
			Yes	No					
1 a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 33	5							
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0	,							
c Did the organization comply with backup withholding rules for reportable payments to vendors and r	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming								
(gambling) winnings to prize winners?									
BAA TEEA0104L 08/03/18		Form	1 990	(2018)					

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Part IV	Checklist of	Requirea

Form 990 (2018) SPAY NEUTER NETWORK 20-0276	988	F	Page 5
Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
		Yes	No
2.3 Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax State-			
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State- ments, filed for the calendar year ending with or within the year covered by this return 2a	0		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3 a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O.	3b		
4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			v
financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b If 'Yes,' enter the name of the foreign country: ►	_		
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	5.		v
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			X X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?			
-	50		
6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			37
services provided to the payor?			Х
b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
d If 'Yes,' indicate the number of Forms 8282 filed during the year			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
q If the organization received a contribution of qualified intellectual property, did the organization file Form 8899			
as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7.6		
Form 1098-C?	7h		
organization have excess business holdings at any time during the year?			
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12 10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10 b	_		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders 11 a			
b Gross income from other sources (Do not net amounts due or paid to other sources			
against amounts due or received from them.).			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year	_		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.	10		
a Is the organization licensed to issue qualified health plans in more than one state?	13a		
Note. See the instructions for additional information the organization must report on Schedule O.			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.			
c Enter the amount of reserves on hand			V
14a Did the organization receive any payments for indoor tanning services during the tax year?			X
b If 'Yes,' has it filed a Form 720 to report these payments? <i>If 'No,' provide an explanation in Schedule O</i>	14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		X
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
If 'Yes,' complete Form 4720, Schedule O.	10		

			163	110
1a	a Enter the number of voting members of the governing body at the end of the tax year 1 a 8 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 1 a 8	-		
ł	Denter the number of voting members included in line 1a, above, who are independent 1b			
	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents			
	since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7 a	a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7 a		Х
ł	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	a The governing body?	8 a		
ł	Each committee with authority to act on behalf of the governing body?	8 b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If 'Yes,' provide the names and addresses in Schedule O</i>	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	eveni		ode.)
			Yes	No
	a Did the organization have local chapters, branches, or affiliates?	10 a		Х
	• If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10 b		
	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O			
	a Did the organization have a written conflict of interest policy? If 'No,' go to line 13	12a	Х	
	• Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
C	bid the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was doneSEESCHEDULE . Q	12 c		
13	5	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
-	a The organization's CEO, Executive Director, or top management official	15a		Х
ł	Other officers or key employees of the organization	15b		Х
	If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions).			
16 a				
	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16 a		Х
ł	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a 16b		X
	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?			X
	 a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 	16 b		X
Sec	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16b		
Sec 17	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16b		
Sec 17	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16 b		
Sec 17 18	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16 b		
Sec 17 18 19	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16 b		

Section A. Governing Body and Management

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Х

No

Yes

Form 990 (2018) SPAY NEUTER NETWORK									20-02769	88 Page 7
Part VII Compensation of Officers, Directo Independent Contractors	ors, Tru	stee	s, K	ίey	En	nplo	oye	es, Highest C	ompensated En	nployees, and
Check if Schedule O contains a response of	or note to	any	line i	in tł	his F	Part	VII.			
Section A. Officers, Directors, Trustees, Ke										
1 a Complete this table for all persons required to be listed organization's tax year.	. Report co	ompe	nsati	on f	or th	ne ca	lenc	dar year ending wit	h or within the	
• List all of the organization's current officers, direcompensation. Enter -0- in columns (D), (E), and (F) if							dua	ls or organization	s), regardless of an	iount of
• List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'										
 List the organization's five current highest comp who received reportable compensation (Box 5 of Form organization and any related organizations. 										
• List all of the organization's former officers, key of reportable compensation from the organization and any	employee related org	es, ar ganiza	nd hig ations	ghe s.	st c	ompe	ens	ated employees v	who received more t	han \$100,000
• List all of the organization's former directors or truste organization, more than \$10,000 of reportable compen	es that rec sation fro	eiveo m th	d, in tl e org	he c jani	capa zatio	city a on ar	is a nd a	former director or t any related organ	rustee of the izations.	
List persons in the following order: individual trustees employees; and former such persons.	or directo	rs; in	stitut	tion	al tr	uste	es;	officers; key emp	loyees; highest con	npensated
Check this box if neither the organization nor any relate	ed organiz	ation	comp	pens	sate	d any	/ cu	rrent officer, direct	or, or trustee.	
				(C)						
(A) Name and Title	(B) Average hours per	thar	ition (c n one b s both a direc	oox, ι an of	unles	s pers and a e)	on	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	week (list any hours for related organiza- tions below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
	dotted line)	ě	stee			Isated				
(1) BONNIE HILL	60									
EXECUTIVE DIR.	0	Х		Х				111,090.	0.	0.
_(2)_VALERIE_BRADLEY								0	0	
DIRECTOR	0	Х						0.	0.	0.
(3) JENNIFER LAVENDER, DVM DIRECTOR	<u>2_</u>	Х						0.	0.	0.
(4) CAROL SHIELS	2	Λ	\vdash					0.	0.	0.
CHAIRMAN	0	Х		Х				0.	0.	0.

2 0

1 0

0.5

0

3

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BAA

(14)

(10)

(11)

(12)

(13)

(5) MARK ROGERS TREASURER

DIRECTOR

DIRECTOR

SECRETARY

(6) URSULA EVERING

(7) JOSEPHINE DURKIN

(8) ANNETTE COPELAND ESQ

Form 990 (2018) SPAY NEUTER NETWORK

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Part VII Section A. Officers, Directors, Tru		Key	Em	-	-	es,	and	d Highest Com	pensated Empl	oyees	contii	nued)
	(B)			(C	ن) sition							
(A) Name and title	Average hours per	box,	, unle	heck ss pe	more erson direct	e than is both or/trus	h an tee)	(D) Reportable compensation from	(E) Reportable compensation from		(F) stimated int of oth	
	week (list any hours for related organiza - tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	related organizations (W-2/1099-MISC)	com fr org and	pensatio om the anization d related anization	n 1
(15)												
(16)												
(17)												
(18)												
(19)												
(20)												
(21)												
(22)												
(23)												
(24)												
(25)												
1 b Sub-total							•	111,090.	0.			0.
c Total from continuation sheets to Part VII, Section							•	0.	0.			0.
d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited							►	111,090.	0.			0.
from the organization ► 1	to those i	Isted	abov	ve) v	WHO	recer	vea	more than \$100,00	o of reportable comp	ensation	1	
											Yes	No
3 Did the organization list any former officer, direct on line 1a? If 'Yes,' complete Schedule J for succession.	tor, or tru <i>h individu</i>	stee, <i>al</i>	key	/ en	nplo <u>y</u>	yee,	or h 	ighest compensat	ed employee	3		Х
4 For any individual listed on line 1a, is the sum of the organization and related organizations greated organizations and related organizations and the sum of the s	reportab r than \$1	le coi 50,00	mpe 00?	ensa <i>lf '</i> }	tion <i>es,</i>	and <i>com</i>	oth Iple	er compensation - te Schedule J for	from	4		v
 such individual 5 Did any person listed on line 1a receive or accruit for services rendered to the organization? If 'Yes 	e compen	satio	n fr	om	anv	unre	late	d organization or	individual			X X
Section B. Independent Contractors	,											
 Complete this table for your five highest compensation from the organization. Report compen 	sated inde sation for	epeno the ca	dent alen	t coi dar	ntra year	ctors endi	tha ng v	t received more the vith or within the or	nan \$100,000 of ganization's tax year			
(A) Name and business add	ress				-		-	(B) Description o	of services	((Compe	;) nsatio	n
BONNIE HILL 7385 COUNTY ROAD 85 KAUFMAN, T	X 75142							EXECUTIVE DIR	ECTOR	1	11,0	90.
ANIMAL MOBILE MEDICAL SERVICES PC 444 ROM	ROBINSO	N RD	HO	MER	, L	A 71	.04	VETERINARIAN	SERVICE	2	22,4	164.
2 Total number of independent contractors (including b		ited to	o tha	se l	isteo	d abo	ve)	who received more	than			
\$100,000 of compensation from the organization	- 2											

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	Check if Schedule O contains a response or note to	any line in this Part V	III		
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta under sections 512-514
nts	1 a Federated campaigns 1 a				
nou	b Membership dues 1b	_			
r An	c Fundraising events 1c d Related organizations 1d	_			
nila	e Government grants (contributions) 1 e	-			
S		-			
ther	f All other contributions, gifts, grants, and similar amounts not included above 1f 5,276,712	2.			
and Other Similar Amounts	g Noncash contributions included in lines 1a-1f: \$ 32,923				
	h Total. Add lines 1a-1f	▶ 5,276,712.			
Ргодгал зегисе нечелие	Business Code	0.055.050	0 055 050		
eve	2a LOW COST VET CLINIC 541900	2,055,953.	2,055,953.		
L e D	b TRANSPORTATION 541900	16,365.	16,365.		
eni	d				
Ē	e				
ogra	f All other program service revenue				
ž	g Total. Add lines 2a-2f	▶ 2,072,318.			
	3 Investment income (including dividends, interest and other similar amounts)	100 700			100 70
	Income from investment of tax-exempt bond proceeds.	100/102.			106,702
	5 Royalties				
	(i) Real (ii) Personal				
	6 a Gross rents				
	b Less: rental expenses				
	c Rental income or (loss)				
	d Net rental income or (loss)	•			
	7a Gross amount from sales of assets other than inventory 556, 387.	-			
	b Less: cost or other basis	-			
	and sales expenses 525, 391.				
	c Gain or (loss)				
	d Net gain or (loss)	▶ 30,996.			30,996
ne	8 a Gross income from fundraising events				
ven	(not including \$ of contributions reported on line 1c).				
uner kevenue	See Part IV, line 18 a				
le	b Less: direct expenses b	-			
5	c Net income or (loss) from fundraising events	•			
	9 a Gross income from gaming activities. See Part IV, line 19 a				
	b Less: direct expenses b				
	c Net income or (loss) from gaming activities				
1	0a Gross sales of inventory, less returns and allowances a				
	b Less: cost of goods sold				
	c Net income or (loss) from sales of inventory	•			
	Miscellaneous Revenue Business Code				
1	1a <u>MISCELLANEOUS INCOME</u>	7,806.			7,80
	b				
	с				
	d All other revenue				
	d All other revenue	▶ 7,806.			

Sec	tion 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a r		U U	1	·····
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and for- eign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	111,090.	100,544.	7,970.	2,576.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0
7		1,143,231.	1,034,698.	82,019.	26,514.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,143,231.	1,004,090.	02,013.	20,014.
9	Other employee benefits	66,457.	39,874.	26,583.	
10	Payroll taxes				
11	Fees for services (non-employees):				
i	a Management				
I	b Legal				
	c Accounting	24,799.		24,799.	
(d Lobbying				
(e Professional fundraising services. See Part IV, line 17				
	Investment management fees	12,785.		12,785.	
ç	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.)	68,023.		68,023.	
12	Advertising and promotion.	176,343.	125,546.	00,0201	50,797.
13	Office expenses	159,296.	125,587.	29,872.	3,837.
14	Information technology				
15	Royalties				
16	Occupancy	91,728.	87,142.	4,586.	
17	Travel	62,031.	62,031.	,	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	459.		459.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	87,956.	80,822.	6,239.	895.
23	Insurance	23,330.	16,853.	6,177.	300.
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
i	SURGERY/CLINIC SUPPLIES	1,404,937.	1,404,937.		
	• TECHNICAL & VETERINARY FEES	583,608.	583,608.		
	BAD DEBT	22,005.	17,384.	4,181.	440.
(a				
(e All other expenses				
25	Total functional expenses. Add lines 1 through 24e	4,038,078.	3,679,026.	273,693.	85,359.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720)				
RAA					Form 000 (2018)

Form 990 (2018) SPAY NEUTER NETWORK

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Form 990 (2018) SPAY NEUTER NETWORK

Page **11**

	0 (2018) SPAY NEUTER NETWORK			20-	02769	988 Page 11
Part X						
	Check if Schedule O contains a response or note to	o any line	in this Part X		<u></u> .	<u></u>
				(A) Beginning of year		(B) End of year
1	Cash – non-interest-bearing			1,548,169.	1	2,126,463.
2	Savings and temporary cash investments			540,361.	2	866,724.
3	Pledges and grants receivable, net				3	·
4	Accounts receivable, net			125,939.	4	2,088,964.
5	Loans and other receivables from current and former trustees, key employees, and highest compensated en Part II of Schedule L	mployees	. Complete		5	
6	Loans and other receivables from other disqualified pusction 4958(f)(1)), persons described in section 4958(c)(employers and sponsoring organizations of section 501(c) beneficiary organizations (see instructions). Complete	ersons (a 3)(B), and (9) volunt Part II o	s defined under contributing ary employees' f Schedule L		6	
7	Notes and loans receivable, net				7	
8	Inventories for sale or use			90,431.	8	107,326.
7 8 9	Prepaid expenses and deferred charges			13,895.	9	13,004
	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	1		10,000.		10,004.
b	Less: accumulated depreciation		672,651.	649,411.	10 c	629,554.
11	Investments – publicly traded securities			2,079,303.	11	2,509,848.
12	Investments – other securities. See Part IV, line 11			2,010,000.	12	2,000,040
13	Investments – program-related. See Part IV, line 11.				13	
14	Intangible assets.				14	
15	Other assets. See Part IV, line 11			1,896.	15	1,896.
16	Total assets. Add lines 1 through 15 (must equal line			5,049,405.	16	8,343,779
17	Accounts payable and accrued expenses			66,656.	17	134,390
18	Grants payable			00,000.	18	134,390
19	Deferred revenue				19	
20	Tax-exempt bond liabilities				20	
21	Escrow or custodial account liability. Complete Part I				21	
21 22	Loans and other payables to current and former office key employees, highest compensated employees, and Complete Part II of Schedule L	ers, direct 1 disqualit	ors, trustees, ied persons.		22	
					22	
23	Secured mortgages and notes payable to unrelated the				23 24	
24	Unsecured notes and loans payable to unrelated third	•			24	
25 26	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com Total liabilities. Add lines 17 through 25				25 26	124 200
20	Organizations that follow SFAS 117 (ASC 958), check he		and complete	66,656.	20	134,390
27 28 29 30 31 32 33	lines 27 through 29, and lines 33 and 34.					
27	Unrestricted net assets			3,957,365.	27	5,231,128.
28	Temporarily restricted net assets.			1,025,384.	28	2,978,261
29	Permanently restricted net assets			1,025,504.	29	2,570,201.
	Organizations that do not follow SFAS 117 (ASC 958), ch and complete lines 30 through 34.					
30	Capital stock or trust principal, or current funds				30	
31	Paid-in or capital surplus, or land, building, or equipm				31	
32	Retained earnings, endowment, accumulated income,				32	
33	Total net assets or fund balances			4,982,749.	33	8,209,389.
34	Total liabilities and net assets/fund balances			5,049,405.	34	8,343,779.
<u>54</u> ΔΔ		TEEA0111L		5,049,405.	34	<u>8,343,779</u> Form 990 (201

BAA

8,343,779. Form **990** (2018)

Form	n 990 (2	2018)	SPAY NEUTER NETWORK 20-0	0276988		Pa	ige 12
Par	t XI	Reco	nciliation of Net Assets				
		Check	f Schedule O contains a response or note to any line in this Part XI				
1	Total	revenue	(must equal Part VIII, column (A), line 12)	1	7,4	94,5	534.
2	Total	expense	es (must equal Part IX, column (A), line 25)	2	4,0	38,0)78.
3			expenses. Subtract line 2 from line 1	3	3,4	56,4	156.
4	Net as	sets or	fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4,9	82,7	749.
5	Net ur	nrealize	d gains (losses) on investments	5	-2	29,8	316.
6			ces and use of facilities	6			
7			(penses	7			
8			djustments	8			
9		0	s in net assets or fund balances (explain in Schedule O)	9			0.
10	Net as	sets or f	und balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,	10	0 0	~ ~ ~	
Dar			cial Statements and Reporting	10	8,2	09,3	389.
rar							
		Check	f Schedule O contains a response or note to any line in this Part XII				
						Yes	No
1	Accou	nting m	ethod used to prepare the Form 990: Cash X Accrual Other				
		organiz iedule (ation changed its method of accounting from a prior year or checked 'Other,' explain).				
2 a	Were	the orga	anization's financial statements compiled or reviewed by an independent accountant?		2a	Х	
	separa	ate basi	a box below to indicate whether the financial statements for the year were compiled or reviewe s, consolidated basis, or both: e basis Consolidated basis Both consolidated and separate basis	d on a			
b	Were	the orga	anization's financial statements audited by an independent accountant?		2 b	Х	
	basis,	consoli	a box below to indicate whether the financial statements for the year were audited on a separa dated basis, or both: e basis Consolidated basis Both consolidated and separate basis	te			
c	lf 'Yes review	' to line , or cor	2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, npilation of its financial statements and selection of an independent accountant?		2 c	Х	
3 a	in Sch As a r	edule C	a federal award, was the organization required to undergo an audit or audits as set forth in the Single				
	Audit	Act and	OMB Circular A-133?		3 a		Х
b			organization undergo the required audit or audits? If the organization did not undergo the required audi lain why in Schedule O and describe any steps taken to undergo such audits		3b		
BAA			TEEA0112L 08/03/18		Form	99 0	(2018)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

20	18	

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. Inspection						Inspection			
Name o	of the organization						Employer identifica	ation number	
SPA	SPAY NEUTER NETWORK 20-0276988								
Part									
The o	organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)								
1		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).							
2				Schedule E (Form 990 or		•			
3 4				ization described in sec unction with a hospital o				nter the beenitelle	
4		0	tion operated in conju	unction with a nospital t	lescribe	u ili sec	.uon 170(b)(1)(A)(iii). ∟	inter the nospital s	
5	An organiza	name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)							
6	A federal, s	state, or local gov	ernment or governme	ental unit described in s	ection 1	70(b)(1))(A)(v).		
7	An organizat	tion that normally i I 70(b)(1)(A)(vi). (eceives a substantial p Complete Part II.)	part of its support from a	governm	ental un	it or from the general pul	blic described	
8	A communi	ty trust described	in section 170(b)(1)(A)(vi). (Complete Part I	l.)				
9		or a non-land-gra	nt college of agriculture	tion 170(b)(1)(A)(ix) operate (see instructions). Enter	the nam				
10	from activiti	tion that normally i ies related to its o income and unre	receives: (1) more than exempt functions—sul	33-1/3% of its support fr pject to certain exception	om contr ons. and	(2) no	more than 33-1/3% of i	ts support from gross	
11	An organiza	ation organized a	nd operated exclusive	ely to test for public safe	ety. See	sectior	n 509(a)(4).		
12	or more put	blicly supported on brough 12d that de	rganizations describe escribes the type of s	ely for the benefit of, to ed in section 509(a)(1) of upporting organization a	or sectio and corr	n 509(a iplete lii)(2). See section 509(a nes 12e, 12f, and 12g.)(3). Check the box in	
а	organization complete P	(s) the power to re art IV, Sections A	gularly appoint or elect	d, or controlled by its sup a majority of the director	rs or trus	tees of t	the supporting organization	on. You must	
b	managemen	supporting organiz t of the supporting lete Part IV, Sect	organization vested in	ontrolled in connection the same persons that co	with its ontrol or	support manage	ted organization(s), by the supported organizat	having control or ion(s). You	
c				ion operated in connection plete Part IV, Sections A					
d	functionally instructions	-functionally integ integrated. The o). You must com	rated. A supporting org organization generally plete Part IV, Section	anization operated in cor must satisfy a distribu s A and D, and Part V.	nnection tion requ	with its : uiremen	supported organization(s) t and an attentiveness) that is not requirement (see	
е	Check this I	box if the organiz	ation received a writt	en determination from t supporting organization	the IRS t	that it is	s а Туре I, Туре II, Тур	e III functionally	
f									
g	Provide the fol	lowing informatio	n about the supported	d organization(s).					
(i) Name of supported	l organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) le organizat in your g docur	ion listed overning	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
					Yes	No			
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

Sche	edule A (Form 990 or 990-EZ) 201	8 SPAY NEU	TER NETWORI	X		20-0276988	Page 2
Par	t II Support Schedule for						i)
	(Complete only if you checked organization fails to qualify					der Part III. If the	
500	tion A. Public Support		ited below, pleas				
	••			[Γ		
begi	ndar year (or fiscal year nning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	vities, etc. (see ins	structions)			12	
13	First five years. If the Form 990 is organization, check this box and						►□
Sec	tion C. Computation of Pu	blic Support P	ercentage				
	Public support percentage for 20			ne 11, column (f)))	14	%
15	Public support percentage from	2017 Schedule A,	Part II, line 14.			15	%
16a	33-1/3% support test-2018. If t and stop here. The organization	he organization di qualifies as a pul	id not check the l blicly supported c	oox on line 13, an organization	nd line 14 is 33-1/3	3% or more, check t	his box ►
b	33-1/3% support test–2017. If the and stop here. The organization	ne organization did qualifies as a pu	d not check a boy blicly supported o	on line 13 or 16a	a, and line 15 is 3	3-1/3% or more, che	eck this box
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the 'facts	meets the 'facts-a	and-circumstance	es' test, check this	box and stop her	re. Explain in Part V	l how
b	10%-facts-and-circumstances te or more, and if the organization organization meets the 'facts-an	est-2017. If the or meets the 'facts-a d-circumstances'	rganization did no and-circumstance test. The organiz	ot check a box on es' test, check this ation qualifies as	line 13, 16a, 16b, box and stop he a publicly support	or 17a, and line 15 re. Explain in Part V ed organization	is 10% 1 how the ►
18	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 17a	a, or 17b, check th	is box and see instr	uctions 🕨 🗌

Schedule A (Form 990 or 990-EZ) 2018

Part III

Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support		· · · · · ·				
Calend	lar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	808,279.	696,051.	547.616	3,079,629	5,276,712	10,408,287.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's						
3	tax-exempt purpose Gross receipts from activities that are not an unrelated trade	1,053,549.	1,157,311.	1,109,903.	1,418,832.	2,072,318.	6,811,913.
4	or business under section 513. Tax revenues levied for the						0.
_	organization's benefit and either paid to or expended on its behalf.						0.
-	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disgualified persons			1,657,519.		7,349,030.	
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13	0.	0.	55,000.	0.	0.	55,000.
	for the year.	0.	0.	0.	0.	0.	0.
С	Add lines 7a and 7b	0.	0.	55,000.	0.	0.	55,000.
	Public support. (Subtract line 7c from line 6.).						17,165,200.
	tion B. Total Support	() 0014	4 \ 0015	() 0010	(1) 0017	() 0010	(0 T
	dar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6	1,861,828.	1,853,362.	1,657,519.	4,498,461.	7,349,030.	17,220,200.
	payments received on securities loans, rents, royalties, and income from similar sources Unrelated business taxable	49,012.	108,874.	28,506.	116,307.	137,698.	440,397.
	income (less section 511 taxes) from businesses acquired after June 30, 1975						0.
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	49,012.	108,874.	28,506.	116,307.	137,698.	440,397.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE PART VI			404.	3,163.	7,806.	11,373.
	Total support. (Add lines 9, 10c, 11, and 12.)						17,671,970.
	First five years. If the Form 990 organization, check this box and	stop here		nd, third, fourth, c	or fifth tax year as	a section 501(c)((3) ▶
	tion C. Computation of Pu		-	- 10 - 1 (0	、		
15	Public support percentage for 20	•	•••••••				97.13 %
	Public support percentage from					16	96.81 %
	tion D. Computation of Inv					17	0.40 %
17 19	Investment income percentage f	•		-			2.49 %
18 19a	Investment income percentage f 33-1/3% support tests-2018. If						2.70 %
	is not more than 33-1/3%, check 33-1/3% support tests-2017. If	this box and sto	p here. The orgar	nization qualifies a	as a publicly supp	orted organization	1► <u>X</u>
	line 18 is not more than 33-1/3%	6, check this box a	and stop here. Th	e organization qu	alifies as a public	ly supported orga	nization 🕨
20	Private foundation. If the organi	zation did not che	ck a box on line	14, 19a, or 19b, c	heck this box and	I see instructions.	▶
RΔΔ			TEE 404031	06/07/19	50	hadula A (Earm C	990 or 990-E7) 2018

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- **2** Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If 'Yes,' describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If 'Yes,' provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If 'Yes,' provide detail in Part VI*.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If 'Yes,' provide detail in Part VI*.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

No

Yes

2

3a

3b

3c

4a

Δh

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

		Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?			
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b A family member of a person described in (a) above?	11b		
c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI.	11c		

ection B. Type I Supporting Organizations

- 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If No, ' describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the			
	supporting organization was vested in the same persons that controlled or managed the supported organization(s).			

Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the 1 organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).* 2 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played 3 in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
 - The organization satisfied the Activities Test. Complete line 2 below. а
 - The organization is the parent of each of its supported organizations. Complete line 3 below. h
 - The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions). С

2 Activities Test. Answer (a) and (b) below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in **Part VI** the role played by the organization in this regard.

1		
	Yes	No
2a		
2b		
3a		
3b		

2

Page 6

complete Sections A	
(A) Prior Year	(B) Current Yea (optional)
(A) Prior Year	(B) Current Yea (optional)
	Current Year
	_
	_

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

BAA

Schedule A (Form 990 or 990-EZ) 2018

ection D – Distributions			Current Year
1 Amounts paid to supported organizations to accomplish exempt pur	poses		
2 Amounts paid to perform activity that directly furthers exempt purposes o in excess of income from activity	f supported organizatior	IS,	
3 Administrative expenses paid to accomplish exempt purposes of su	pported organizations		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval required)			
6 Other distributions (describe in Part VI). See instructions.			
7 Total annual distributions. Add lines 1 through 6.			
8 Distributions to attentive supported organizations to which the organization in Part VI). See instructions.	on is responsive (provide	e details	
9 Distributable amount for 2018 from Section C, line 6			
10 Line 8 amount divided by line 9 amount			
ection E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required – explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2018			
a From 2013			
b From 2014			
c From 2015			
d From 2016			
e From 2017			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2018 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2019. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2014			
b Excess from 2015			
c Excess from 2016			
d Excess from 2017			
e Excess from 2018			

BAA

Schedule A (Form 990 or 990-EZ) 2018

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Part VI

PART III, LINE 12 - OTHER INCOME

NATURE AND SOURCE	2018	2017	2016	2015	2014
MISCELLANEOUS INCOME TOTAL	\$ 7,806 \$ 7,806	. <u>\$ 3,163.</u> . <u>\$ 3,163.</u>	<u>\$ 404.</u> <u>\$ 404.</u>	<u>\$0.</u>	<u>\$0.</u>

20-0276988

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service PUBLIC DISCLOSURE COPY

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Employer identification number

20-0276988

RK		
	NRK ne):	

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)	1	3	Page 2
Name of organization	Employer identification nun	ıber	
SPAY NEUTER NETWORK	20-0276988		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional sp	bace is needed.	
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>		\$ <u>50,000.</u>	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>80,000.</u>	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>3_</u> _		\$ <u>10,000.</u>	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ <u>178,075.</u>	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$20,000.	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$ <u>50,000.</u>	Person X Payroll

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)	2	3	Page 2
Name of organization	Employer identification number	r	
SPAY NEUTER NETWORK	20-0276988		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional sp	bace is needed.	
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$22,936.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$2,439,795.	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ <u>12,500.</u>	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>10</u> _		\$ <u>12,750.</u>	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>11</u> _		\$ <u>5,000.</u>	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>12</u> _		\$ <u>25,000.</u>	Person X Payroll

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)	3	3	Page 2
Name of organization	Employer identification numb	er	
SPAY NEUTER NETWORK	20-0276988		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional sp	pace is needed.	
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>13</u> _		\$ <u>10,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>14</u> _		\$40,000.	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>15</u> _		\$2,094,781.	Person X Payroll
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>16</u> _		\$ <u>8,409.</u>	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	 	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)	1	1	Page 3
Name of organization		dentification n	umber
SPAY NEUTER NETWORK	20-02	76988	

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

artii	NONCASH Property (see instructions). Use duplicate copies of Part II if addit	tional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	ADVERTISING		
7			
		 \$ 22,936.	
		<u> </u>	VARIOUS
(a) No.	(b) Description of noncash property given	(c)	(d) Date received
`from Part I	Description of noncash property given	(c) FMV (or estimate) (See instructions.)	Date received
	VETERINARY SUPPLIES		
16			
		\$ <u>8,409</u> .	VARIOUS
(a) No. from	(b) Description of noncash property given	(c)	(d) Date received
from Part I	Description of noncash property given	(c) FMV (or estimate) (See instructions.)	Date received
		· ⁹	
(a) No. from	(b) Description of noncash property given	(c)	(d) Date received
from Part I	Description of noncash property given	(c) FMV (or estimate) (See instructions.)	Date received
		s	
		·	
(a) No.	(b)	(c)	(d) Date received
`from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	Date received
	+	· [×]	
(a) No.	(b) Description of noncash property given	(c)	(d) Date received
from Part I	Description of noncash property given	(c) FMV (or estimate) (See instructions.)	Date received
	L		

	3 (Form 990, 990-EZ, or 990-PF) (2018)			1 1 Page 4
Name of organ SPAY NE	nization CUTER NETWORK			Employer identification number 20-0276988
	Exclusively religious, charitable, et or (10) that total more than \$1,000 for the the following line entry. For organizations of contributions of \$1,000 or less for the year. Use duplicate copies of Part III if additional	he year from any one contribu ompleting Part III, enter the total (Enter this information once. See	tor. Complete	scribed in section 501(c)(7), (8), columns (a) through (e) and religious, charitable, etc.,
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	N/A			
			+-	
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	Relatio	onship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
		(e) Transfer of gift s, and ZIP + 4	Relatio	onship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	Relati	onship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	Relati	onship of transferor to transferee
BAA			 Schedu	

SC	HEDULE D	Sup	plemental Financial	Statements			OMB No.	1545-	0047
	(Form 990) ► Complete if the organization answered 'Yes' on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.				2018				
Depai Intern	rtment of the Treasury al Revenue Service		► Attach to Form 9 s.gov/Form990 for instruction	90.			Open to Inspect		blic
Name	of the organization					Employer in	dentification nu	umbe	r
	SPAY NEU	IER NETWORK				20-027	6988		
Pa	tl Organiza	tions Maintaining Dong	or Advised Funds or Ot wered 'Yes' on Form 99	her Similar Fur	nds or Aco	counts.			
	Complete		(a) Donor advised			undo ond	athar again	inte	
1	Total number at a	end of year		u iulius	(D) F	unus anu	other accou	ints	
2		ntributions to (during year).							
3	55 5	ants from (during year).							
4		at end of year							
5	Did the organizat	ion inform all donors and do	nor advisors in writing that th organization's exclusive lega	e assets held in do	onor advised	funds	Yes		No
6	-		ors, and donor advisors in wri t of the donor or donor adviso						
	for charitable pur	poses and not for the benefi vate benefit?	t of the donor or donor advise	or, or for any other	purpose col	nferring	Yes		No
Par		tion Easements.							
			wered 'Yes' on Form 99	0. Part IV. line	7.				
1			y the organization (check all						
	Preservation	of land for public use (e.g.,	recreation or education)	Preservation of	of a historica	lly importa	nt land area	а	
	Protection of	natural habitat		Preservation of	of a certified	historic str	ructure		
	Preservation	of open space							
2	Complete lines 2a last day of the ta		held a qualified conservation co	ontribution in the forr					
	-					Held at the	End of the	Тах	Year
			ments ified historic structure include						
0	Number of conse structure listed in	rvation easements included the National Register.	in (c) acquired after 7/25/06,	and not on a histor	1C 2d				
3		-	nsferred, released, extinguished		ne organizatio	on during th	e		
4	Number of states v	where property subject to conse	ervation easement is located ►						
5			egarding the periodic monitori					_	
			nts it holds?				Yes		No
6	Staff and voluntee ►	r hours devoted to monitoring,	inspecting, handling of violatior	ns, and enforcing col	nservation ea	isements di	iring the yea	ar	
7	Amount of expense ►\$	es incurred in monitoring, insp	ecting, handling of violations, a	nd enforcing conserv	vation easem	ents during	the year		
8	Does each conse and section 170(h	rvation easement reported o 1)(4)(B)(ii)?	n line 2(d) above satisfy the r	requirements of se	ction 170(h)	(4)(B)(i)	Yes		No
9	In Part XIII, descri include, if applica conservation eas	able, the text of the footnote	s conservation easements in its to the organization's financia	revenue and expen I statements that d	se statement escribes the	, and balan organizat	ce sheet, an ion's accour	id nting	g for
Pa	t III ∣Organiza	tions Maintaining Colle	ections of Art, Historica	I Treasures, or	Other Sir	nilar Ass	ets.		
	Complete	if the organization ans	wered 'Yes' on Form 99	0, Part IV, line	8.				
1;	art, historical treas	sures, or other similar assets h	r SFAS 116 (ASC 958), not to eld for public exhibition, educati ncial statements that describe	ion, or research in fu	nue stateme artherance of	nt and bala public serv	ance sheet ice, provide,	wor	ks of
I	historical treasures following amount	s, or other similar assets held f s relating to these items:	er SFAS 116 (ASC 958), to re or public exhibition, education,	or research in furthe	rance of pub	lic service,	provide the	ks o	f art,
			line 1						
2			historical treasures, or other sin 116 (ASC 958) relating to the				lowing		
			e 1						
	b Assets included i	n Form 990, Part X				►\$			0) 0010
BAA	I For Paperwork R	eauction Act Notice, see the	e Instructions for Form 990.	TEEA3301L	10/10/18	Sched	lule D (Forn	n 99	u) 2018

	-				,					
E	BAA	For Pa	perwork	Reduction	Act Notice	see the	Instructions	for Fo	orm	990

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Schedule D (Form 990) 2018 SPAY Part III Organizations Maintai			I Treasures, or C	20-0276 Other Similar Asse		Page 2
3 Using the organization's acquisition	•		· · ·			
items (check all that apply):			-			
a Public exhibition			change programs			
b Scholarly research c Preservation for future gener	ations	e Other				
 4 Provide a description of the organiz Part XIII. 		explain how they furth	er the organization's e	xempt purpose in		
5 During the year, did the organiza to be sold to raise funds rather th	tion solicit or receive	donations of art, his	torical treasures, or c	other similar assets		
					Yes	No
Part IV Escrow and Custodia line 9, or reported an a	amount on Form	990, Part X, line	21.	vered Yes on For	m 990, Part	IV,
1 a Is the organization an agent, trus	tee custodian or oth	er intermediary for co	ontributions or other	assets not included		
on Form 990, Part X?					Yes	No
b If 'Yes,' explain the arrangement	in Part XIII and com	plete the following ta	ble:	· · · · · · · · · · · · · · · · · · ·		
c Beginning balance					Amount	
d Additions during the year						
e Distributions during the year						
f Ending balance				1f		
2 a Did the organization include an a					Yes	No
b If 'Yes,' explain the arrangement						1
Part V Endowment Funds. C						
	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years	
1 a Beginning of year balance	1,025,384.	270,639.	387,593.			0.
b Contributions	5,131,166.	2,931,445.	500,408.	653,404.		
c Net investment earnings, gains, and losses						
d Grants or scholarships						
e Other expenditures for facilities and programs	3,178,289.	2,176,700.	617,362.	826,287.		
f Administrative expenses	0 000 001	1 005 004	000 000	000 500		
g End of year balance	2,978,261.	1,025,384.	270,639.		L	0.
2 Provide the estimated percentage		end balance (line ig, م	column (a)) neid as	:		
a Board designated or quasi-endowm b Permanent endowment ►	8 8	°				
c Temporarily restricted endowmer		0 %				
The percentages on lines 2a, 2b, ar						
			ld and administered fo			
3a Are there endowment funds not in t organization by:	ne possession of the o	rganization that are ne	ia ana administerea ia	r the	Yes	No
(i) unrelated organizations					3a(i)	Х
(ii) related organizations					3a(ii)	Х
b If 'Yes' on line 3a(ii), are the rela					3b	
4 Describe in Part XIII the intended		ation's endowment fu	nds. SEE PART	XIII		
Part VI Land, Buildings, and				1 0 5 000		10
Complete if the organi						
Description of property	(in	or other basis (b) vestment)) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book val	
1 a Land			67,729.	1 = =		729.
b Buildings			523,491.	157,048.	366,	443.
c Leasehold improvements			710 005	E15 C00	105	202
e Other			710,985.	515,603.	195,	<u>302.</u>
Total. Add lines 1a through 1e. (Column		m 990, Part X. colum	n (B), line 10c.)	►	629	554.
BAA		,,	(),		le D (Form 990)	

Part VII	Investments – Other Securities.		N/A	
			0, Part IV, line 11b. See Form 990, Part X, lin	ne 12.
	iption of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
.,	al derivatives			
• • •	-held equity interests			
(3) Other				
(A) (B)				
(C)				
<u>(D)</u>				
<u>` </u>				
(F)				
(G)				
(H)				
(I)				
	n (b) must equal Form 990, Part X, column (B) line 12.) 🕨	•		
Part VIII	Investments – Program Related.	Vac' on Form 000	N/A Depart IV line 11e See Form 990 Part V line	0 12
	(a) Description of investment	(b) Book value	D, Part IV, line 11c. See Form 990, Part X, lin (c) Method of valuation: Cost or end-of-year market v.	
(1)				aluc
(1)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Part IX	n (b) must equal Form 990, Part X, column (B) line 13.) ► Other Assets.	1N/A		
Fartin	Complete if the organization answered	I 'Yes' on Form 990), Part IV, line 11d. See Form 990, Part X, lin	ie 15.
		scription	(b) Book valu	
(1)				
(2)				
(3) (4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)	luman (h) much anual Farma 200. Part V, aaluman (D) line 15)	▶	
	lumn (b) must equal Form 990, Part X, column (Other Liabilities.	B) line 15.)		
Part X	Complete if the organization answered 'Yes' on F	Form 990, Part IV, line 1	1e or 11f. See Form 990. Part X. line 25.	
	(a) Description of liability	(b) Book value		
	ral income taxes			
(2)				
(3)				
(4) (5)			<u> </u>	
(6)			-	
(7)				
(8)				
(9)				
(10)				
(11)				
	n (b) must equal Form 990, Part X, column (B) line 25.)			
Liability for	r uncertain tax positions. In Part XIII, provide the text of the fo	ootnote to the organization's fi	nancial statements that reports the organization's liability for uncertain	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2018 SPAY NEUTER NETWORK	20-027698	8 Page 4
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per	^r Return.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	7,264,259.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments	6.	
b Donated services and use of facilities		
c Recoveries of prior year grants 2c		
d Other (Describe in Part XIII.) 2d		
e Add lines 2a through 2d	2e	-229,816.
3 Subtract line 2e from line 1	3	7,494,075.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		, ,
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 45	.9.	
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	4c	459.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	7,494,534.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses p		· · ·
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	1	4,037,619.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		, ,
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d	2e	
3 Subtract line 2e from line 1.		4,037,619.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		4,007,019.
	59.	
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	4c	459.
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	4,038,078.
Part XIII Supplemental Information.		

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

TEMPORARILY RESTRICTED NET ASSETS CONSISTS OF CONTRIBUTIONS TO BE USED FOR THE

FOLLOWING PURPOSES:

PET STERILIZATION	2,845,019
MARKETING	133,242
TOTAL	2,978,261

Schedule D (Form 990) 2018

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

►	Complete if the organizations answered 'Yes	' on Form 990,	Part IV, lines 2	29 or 30.
	Atta - L. L. F 000			

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number
20-0276988

SPAYNEUTERNETWORKPart ITypes of Property

				(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Me noncas	thod of o sh contri	d) determir bution a	ning mounts
1	Art – Wo	rks of art								
2	Art – His	torical treasures								
3	Art – Fra	ctional interests								
4	Books an	d publications								
5	Clothing a	and household goods								
6	Cars and	other vehicles								
7	Boats and	l planes								
8	Intellectua	al property								
9	Securities	- Publicly traded								
10	Securities	- Closely held stock								
11	Securities	– Partnership, LLC, or trust inte	erests							
12	Securities	- Miscellaneous								
13		conservation contribution – tructures								
14	Qualified	conservation contribution – Othe	er							
15	Real esta	te – Residential								
16	Real esta	te — Commercial								
17	Real esta	te — Other								
18	Collectible	es								
19	Food inve	ntory								
20	Drugs and	d medical supplies		Х	1	8,409.	FMV			
21	Taxiderm	y								
22	Historical	artifacts								
23	Scientific	specimens								
24	Archeolog	jical artifacts								
25	Other 🏲	(ADVERTISING)	Х	1	22,936.	FMV			
26	Other 🏲	(SOFTWARE)	Х	1	1,328.	FMV			
27	Other 🏲	(<u>FEED</u>)	Х	1	250.	FMV			
28	Other 🏲	()							
29		Forms 8283 received by the organ								
	organizat	on completed Form 8283, Part I	V, Done	e Acknowle	dgement		29			
									Yes	No
30a	During the	year, did the organization receive	by contri	bution any p	roperty reported in Part I	, lines 1 through 28, that				
		old for at least three years from t								
		ot purposes for the entire holding		?				. 30 a		X
		escribe the arrangement in Part								
31	Does the	organization have a gift accepta	nce poli	cy that requ	ires the review of any r	onstandard contributio	ns?	. 31		Х
32a		organization hire or use third parcontributions?						. 32a		Х
b	lf 'Yes,' d	escribe in Part II.								
33	If the orga describe	anization didn't report an amoun n Part II.	t in colu	mn (c) for a	type of property for wh	nich column (a) is chec	ked,			
		www.wk. Doduction Act Nation con						dulo M (-

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

20-0276988 Page 2 Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O (Form 990 or 990-EZ)

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

SPAY NEUTER NETWORK

Employer identification number

FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

SPAY NEUTER NETWORK'S (SNN) MISSION IS TO ELIMINATE PET OVERPOPULATION THROUGH SUBSIDIZED SPAY/NEUTER SERVICES, WHILE EMPOWERING COMMUNITIES TO CARE RESPONSIBLY FOR DOGS AND CATS. SNN OPERATES A HIGH VOLUME SPAY/NEUTER CLINIC OUTSIDE OF DALLAS, IN CRANDALL, TX. SNN PROVIDES TRANSPORT SERVICES AND MOBILE ANIMAL SURGERY HOSPITALS (MASH) TO UNDER-SERVED AREAS WHERE OWNERS CANNOT DRIVE TO THE SNN FACILITY. THE WELLNESS AND SPAY/NEUTER CLINIC PROVIDES HELP FOR PET OWNERS IN 13 COUNTIES, SERVING MORE THAN 1,300,000 RESIDENTS.

THE SPAY NEUTER NETWORK TEAM ALSO TAKES IT'S MISSION BEYOND THE CLINIC AND SURGICAL MASH TO COLLABORATE AND ENGAGE IN THE COMMUNITY BY SERVING ON TEAMS WORKING TO DEVELOP POWERFUL ANIMAL WELFARE PLANS AND POLICIES FOR CITIES, COUNTIES AND MUNICIPALITIES IN THE DFW METROPLEX.

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

IN 2004, SPAY NEUTER NETWORK (SNN) LAUNCHED A SPAY/NEUTER PROGRAM IN KAUFMAN COUNTY, TEXAS, BY CONTRACTING WITH A MOBILE CLINIC. IN SEPTEMBER 2005, SNN OPENED A CENTRALLY-LOCATED REGIONAL, HIGH-VOLUME, HIGH-QUALITY, LOW-COST SPAY/NEUTER FIXED-SITE CLINIC LOCATED IN CRANDALL, TEXAS, WITH TRANSPORT SERVICE TO A 13-COUNTY REGION. THROUGH THIS PROCESS, SNN HAS BUILT PARTNERSHIPS WITH SURROUNDING CITY AND COUNTY GOVERNMENTS, SHELTERS AND HUMANE ORGANIZATIONS, AND OFFERS TRANSPORTATION SERVICES TO AND FROM THE CLINIC FOR THE GENERAL PUBLIC. THIS SET-UP HAS ALLOWED SNN TO SPAY/NEUTER MORE PETS AND PROVIDE SERVICES TO MORE AREAS. AT THE TIME SNN HAS THE ONLY SPAY/NEUTER CLINIC IN THE REGION OFFERING TRANSPORT SERVICES. SNN EXPANDED THE CLINIC AGAIN TO A 5,000 SQ. FT. FACILITY IN 2009.

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

WHICH ENABLES SNN TO SERVICE PETS IN LOW-INCOME NEIGHBORHOODS IN THE FORT WORTH AND DALLAS AREA. IN 2013, SNN LAUNCHED THE TAKIN' IT TO THE STREETS PROGRAM WHERE IT PROVIDED NEARLY 5,000 FREE SURGIES IN 2013. THE PROGRAM IS EXPANDED TO PROVIDE 6,000 SURGERIES IN 2014 AND 8,000 SURGERIES IN 2015 TO LOW-INCOME PET OWNERS/NEIGHBORHOODS.

SNN'S TAKIN' IT TO THE STREETS PROGRAM VIA THE HOPE MOBILE REACHES PET OWNERS THROUGH NEIGHBORHOOD "BLOCK PARTIES." THESE "BLOCK PARTIES" HELP BUILD RELATIONSHIPS WITH LOW-INCOME PET OWNERS TO FIND OUT WHAT THEY NEED FROM SNN AND WHAT THEIR CONCERNS ARE ABOUT HAVING THE SURGERY FOR THEIR PET. MANY LOW-INCOME PET OWNERS DO NOT RECEIVE THE SAME LEVEL OF HUMANE EDUCATION OR INFORMATION REGARDING THEIR PET'S CARE BECAUSE OF THEIR REDUCED LEVEL OF INTERATION WITH A VETERINARIAN OR VETERINARY PROFESSIONAL THROUGHOUT THEIR LIVES. SNN BELIEVES THESE "BLOCK PARTIES" SET THE STAGE FOR EDUCATING PET OWNERS AND BUILDING TRUST BY ANSWERING THEIR QUESTIONS AND CONCERNS.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

PRIOR TO THE FINAL FORM 990 BEING FILED WITH THE INTERNAL REVENUE SERVICE, THE PRESIDENT OF THE ORGANIZATION REVIEWS THE FORM 990 AND ADDRESSES ANY ISSUES WITH THE BOARD OF DIRECTORS AND PREPARER SO THAT IT ACCURATELY REFLECTS THE FINANCIAL ACTIVITIES AND PURPOSE OF THE ORGANIZATION.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS EMPLOYEES AND BOARD MEMBERS SIGN A CONFLICT OF INTEREST POLICY. A SUGGESTION BOX IS AVAILABLE TO EMPLOYEES TO CONFIDENTIALLY RAISE CONCERNS TO BE ADDRESSED BY THE EXECUTIVE DIRECTOR. THE BOARD OF DIRECTORS THEN DISCUSSES ANY ISSUES AT BOARD MEETINGS, WHICH ARE HELD QUARTERLY.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE DOCUMENTS SUBJECT TO PUBLIC DISCLOSURE ARE AVAILABLE UPON REQUEST.

FORM 990, PART XII, LINE 2 - CHANGE OF OVERSIGHT OR SELECTION PROCESS

THE BOARD OF DIRECTORS OVERSEES THE AUDIT PROCESS.

2018

FEDERAL WORKSHEETS

CDAV NELITED NETWOOK

PAGE 1 20 0276000

SPAY NEUTER NETWORK	20-0276988
PROGRAM SERVICES TOTAL FORM 990 SOURCE	
0. 0. PART IX, LINES 1-3, C	OL. B
$(A) \qquad (B) \qquad (C) \\ PROGRAM \qquad MANAGEMENT \\ \underline{TOTAL} \qquad SERVICES \qquad \underline{\& GENERAL} \\ \underline{68,023.} \\ \underline{\$ \qquad 68,023.} \\ \underline{\$ \qquad 0.} \\ \$$	(D) FUND- RAISING 0.
PERSONS	
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	2018 0. 0.
	PROGRAM SERVICES TOTAL SOURCE 3,679,026. 3,679,026. PART IX, LINE 25, COL 0. 0. 0. PART IX, LINES 1-3, C 2,072,318. 2,072,318. PART VIII, LINE 2, CO (A) (B) (C) TOTAL 2,072,318. TOTAL 2,072,318. TOTAL (A) (B) (C) TOTAL 2,072,318. TOTAL 2,072,318. TOTAL (C) TOTAL (C) TOTAL (C) TOTAL (C) TOTAL (C) MANAGEMENT SERVICES & GENERAL G8,023. § TOTAL $68,023.$ § G8,023. § PERSONS 2014 2015 2016 2017 0.